Financial Services

Manage the City's financial resources and assets to ensure taxpayers' confidence, the organization's effectiveness and the City's fiscal integrity.

Administration

- Budget and financial strategies
- Financial analysis and explanation for Mayor, Council, public and other governments
- Staff development and support

2.0 FTE

Accounting and Reporting

- Accounting services
- Comprehensive Annual Financial Report
- Internal controls
- Finance system
- Audit and pay vendors

11.0 FTE

Budget

- City operating, debt service and capital budgets
- Monitor and amend budgets
- Fiscal analysis, recommendations and implementation
- Special studies, reports and citizen information

4.4 FTE

Real Estate

- Property Management
- Assessments
- Architectural services
- Energy Conservation

15.0 FTE

Payroll

- Payroll Services
- Payroll system
- W-2 and tax reporting
- Fringe benefits

3.0 FTE

Treasury

- Cash management
- Investments
- Debt management

6.6 FTE

Mayor's 2010 Proposed Budget

Office of Financial Services (OFS)

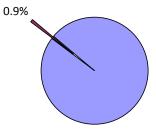
Department Description:

The Office of Financial Services (OFS) plays a vital role in supporting City operations. In addition to providing city-wide financial management, OFS provides services in five key areas. **Budgeting** prepares, implements and monitors annual operating, debt service and capital budgets; and provides fiscal analysis and projections for the Mayor and City Council. **Accounting and Reporting** ensures that all financial transactions and accounting practices conform to generally accepted accounting principles, state law, and city administrative code and policies; and ensures that those who do business with the City get paid correctly and on time.

Payroll ensures that all city employees receive their pay and benefits accurately and on time.

Treasury manages and invests the City's cash resources to earn a competitive rate of return; and manages the City's debt portfolio to ensure competitive rates and timely repayment. **Real Estate Management Services** provides property management, project management and design; facilitates energy conservation efforts; and processes assessment billings.

OFS's Portion of General Fund Spending



Department Facts

• Total General Fund Budget: \$1,738,434

• Total Special Fund Budget: \$19,769,153

• Total FTEs: 38.9

- Saint Paul's operating, capital and debt service budgets total just over \$600 million.
- Saint Paul is one of only 72 cities nationally with a AAA bond rating.
- OFS manages over \$220 million of cash balances and a \$500 million debt portfolio.
- OFS processes over 3,500 payroll checks with 99.9% accuracy.
- OFS processes over \$200 million of annual payments to vendors.

Department Goals

- Residents get the best value for their tax dollar.
- Efficient core business process via COMET.

Recent Accomplishments

- Received the Government Finance Officer's Association (GFOA) Certificate of Achievement for excellence in reporting for the 32nd consecutive year.
- Maintained the city's AAA (Standard and Poor's) and Aa2 (Moody's) bond ratings.
- Developed and implemented balanced 2009 operating, capital, and debt budgets.
- Implemented Government Accounting Standards Board (GASB) Statement 49 for pollution remediation.
- Managed the federal Department of Justice \$50 million RNC security grant timely and accurately.
- Completed the planning phase of the COMET project with the Office of Technology and Human Resources departments.
- Coordinated financing and project management for the Fire Stations 1 & 10 project and the financing for the Port Authority's 3M site (phases 1 and 2).
- Completed 10 energy conservation projects in 7 city buildings; and reviewed and an additional 9 city facilities.
- Implemented LOGIS, a new Real Estate assessment management system.
- Were the first in the state to use Build America Bonds, authorized by American Recovery and Reinvestment Act (ARRA) legislation, saving the city over \$1 million in debt service payments over the life of the bonds.

Mayor's 2010 Proposed Budget

Office of Financial Services

Fiscal Summary

Spending	2008 Actual	2009 Adopted	2010 Proposed	Change	% Change	2009 Adopted FTEs	2010 Proposed FTEs
General Fund	2,024,779	1,931,503	1,738,434	(193,069)	-10.0%	18.0	15.7
Fund 050: Special Projects	9,201,229	8,701,004	8,494,767	(206,237)	-2.4%	5.2	6.2
Fund 070: Internal Borrowing Fund*	4,860,293	476,000	527,886	51,886	10.9%	-	-
Fund 160: Real Estate Management Fund	N/A	5,599,484	3,111,972	(2,487,512)	-44.4%	16.5	14.0
Fund 233: Energy Conservation Investment Fund	244,761	402,158	1,807,660	1,405,502	349.5%	1.0	1.0
Fund 802: Capital Operating Fund	3,343,080	3,710,204	5,826,868	2,116,664	57.0%	2.0	2.0
Financing							
General Fund	261,441	69,802	69,802	-	0.0%		
Fund 050: Special Projects	9,702,101	8,701,004	8,494,767	(206,237)	-2.4%		
Fund 070: Internal Borrowing Fund*	585,992	476,000	527,886	51,886	10.9%		
Fund 160: Real Estate Management Fund	N/A	5,599,484	3,111,972	(2,487,512)	-44.4%		
Fund 233: Energy Conservation Investment Fund	-	402,158	1,807,660	1,405,502	349.5%		
Fund 802: Capital Operating Fund	4,865,521	3,710,204	5,826,868	2,116,664	57.0%		

^{*} The spending and financing changes in this fund are the result of inflationary adjustments to current service levels only. For this reason, additional detail is not provided on the following pages.

Budget Changes Summary

The 2010 budget for the Office of Financial Services maintains the core financial management responsibilities of the Office and provides additional capacity for grants management. Increased federal participation in local public safety issues along with the most recent commitment of investments through the American Recovery and Reinvestment Act (ARRA) have increased the need for centralized grants management and reporting capacity for the City. The Office will forego the Financial Operations manager position that would have provided greater centralized guidance and direction on accounting and reporting issues city-wide. In the short-term, OFS will leverage the system improvements the COMET will provide. Additional reductions in design services provided by the Real Estate division are included.

		2010 Spending Change	2010 Financing Change	2010 FTE Change	Layoffs
Current Service Level Adjustments	Subtotal	141,862 141,862			<u>-</u>

Personnel Changes

As part of the proposed budget OFS will make several personnel changes to manage spending, including the following: shift staff to the debt service fund in order to better align staff workload with the appropriate funding source; backfill a Senior Budget Analyst position currently on assignment as part of the COMET team with a lower title; eliminate the vacant Finance Manager position; identify one-time funding for a Citywide Grants Manager position; and other miscellaneous salary adjustments.

General Fund Budget Changes Total	(193,069)	-	(2.3)	-
Subtotal	(334,931)	-	(2.3)	-
Other salary adjustments	(18,608)	<u> </u>	<u> </u>	-
Identify one-time funding for Grants Manager position, shift to special fund	(111,081)	-	(1.0)	-
Eliminate vacant Finance Manager position	(153,312)	-	(1.0)	-
Backfill Senior Budget Analyst with Budget Assistant	(30,610)	-	-	-
Shift 0.2 FTE Treasury Manager and 0.1 FTE Budget Analyst to the Debt Service Fund	(21,320)	-	(0.3)	-

		2010 Spending Change	2010 Financing Change	2010 FTE Change	Layoffs
Current Service Level Adjustments		22,238			
	Subtotal	22.238			

One Time Adjustments

The 2009 adopted budgeted included a one-time transfer of fund balance from Fund 50 to General Fund Council contingency. This budget authority was removed during the development of the 2010 base budget.

Remove transfer of fund balance		(408,781)	(408,781)	<u>-</u> _	-
	Subtotal	(408,781)	(408,781)	-	-

City-Wide Grants Manager

During the development of the 2009 adopted budget, OFS's spending authority for a Grants Manager position was placed into contingency. Since that time the position has remained vacant. OFS has identified one-time financing for this position in 2010 and has shifted the position to the Special Projects fund. Funding for the position includes administrative charges from federal American Recovery and Reinvestment Act grants and use of fund balance. OFS will adjust the central service charge in 2011 to provide ongoing funding for this position.

Shift Grants Manager from General Fund		93,221	93,221	1.0	-
	Subtotal	93,221	93,221	1.0	_

Central Service Charge

The central service charge recovers administrative overhead costs from all departments and funds that benefit from these administrative services. The charge to departments is on a per FTE basis. In the 2010 budget revenue from central service charges are impacted by two factors: an increase in the per FTE fee (\$5,366 from \$5,073), and an overall decrease in special fund employees.

Net change in central service charge transfer to General Fund		50,000	-	-	-
Net change in central service charge revenue	_	<u> </u>	50,000	-	-
	Subtotal	50,000	50,000		-

Operations Changes

The 2009 budget fully funded Human Resources costs for the fire test. The test was delayed in 2009, and will now be completed in 2010. Unspent funds from 2009 will be placed into fund balance in Fund 050. The 2010 budget includes one-time transfer of fund balance to Human Resources to help pay for the 2010 firefighter test. Also included are minor salary adjustments and reductions in services and materials spending.

Fund 050 Budget Changes Total		(206,237)	(206,237)	1.0	-
	Subtotal	37,085	59,323	-	-
Other miscellaneous spending reductions		(66,602)	(44,364)	<u> </u>	-
One-time use of fund balance for 2010 firefighter test		103,687	103,687	-	-

		2010 Spending Change	2010 Financing Change	2010 FTE Change	Layoffs
Current Service Level Adjustments		93,313	42,488		
	Subtotal	93,313	42,488	-	-
One Time Adjustments					
The 2009 adopted budget included a one-time loan to the Real Estate fur with one-time spending authority for assessment software costs.	nd for renovations to Cit	y Hall Annex floors	2-5. The 2010 budg	get removes that t	ransfer, along
Remove one-time spending and financing for CHA renovation		(2,700,000)	(2,500,000)	-	-
Remove one-time spending and financing for software costs		(30,000)	(30,000)		-
	Subtotal	(2,730,000)	(2,530,000)	-	-
Personnel Reductions					
To keep spending in line with anticipated revenues, the Real Estate's bud II, and currently filled Architectural Drafter.	dget eliminates funding f	or 2.5 FTEs: a vacai	nt Value Assessment	Tech I, 0.5 FTE of	a vacant Archited
Eliminate 2.5 FTEs		(162,654)	-	(2.5)	(1.0)
	Subtotal	(162,654)	-	(2.5)	(1.0)
Repayments					
As part of the 2010 proposed budget, Real Estate will begin repayments of	on the loan it received fo	or the renovations	to CHA floors 2-5.		
		311,829	_	_	
Increase in principal and interest payments		311,829			-
Increase in principal and interest payments	Subtotal	311,829	-	-	-

		2010 Spending Change	2010 Financing Change	2010 FTE Change	Layoffs
Current Service Level Adjustments	Subtotal	(19,598) (19,598)	(19,598) (19,598)	<u>-</u>	

Federal ARRA Grants

The 2010 budget includes revenue and spending associated with federal American Recovery and Reinvestment Act (ARRA) grants from the Department of Energy (DOE). The grants will fund work on the following programs: energy smart homes, municipal buildings, LED street lights, electric vehicle charging stations, and the trillion BTU project.

General Fund Budget Changes Total		1,405,502	1,405,502	-	-
	Subtotal	1,425,100	1,425,100	-	-
Federal ARRA grants		1,425,100	1,425,100	<u> </u>	-

Fund 802: Capital Operating Fund

Office of Financial Services

		2010 Spending Change	2010 Financing Change	2010 FTE Change	Layoffs
Current Service Level Adjustments		12,956			
	Subtotal	12,956	-	-	-

Assessment Transfers

The proposed budget for 802 includes several changes to the transfers within the Capital Operating Fund. The largest of these is in the transfer of assessment revenue to DSI's summary abatement activity. The transfer to DSI will increase by approximately \$1.7 million in order to align the budget with historical spending and financing in this activity. The transfer of assessment revenue to capital projects also increases in the 2010 budget.

Fund 160 Budget Changes Total		2,116,664	2,116,664	-	-
	Subtotal	2,103,708	2,116,664	-	-
Increase in assessment revenue			2,116,664	<u> </u>	
Increase in assessment transfers to DSI and capital projects		2,103,708	-	-	-



Spending Reports

Office Of Financial Services

Department/Office Director: MARGARET M KELLY

	2007	2008	2009	2010	Change from
	2nd Prior Exp. & Enc.	Last Year Exp. & Enc.	Adopted	Mayor's Proposed	2009 Adopted
Spending By Unit		r			Adopted
001 GENERAL FUND	1,851,453	2,024,779	1,931,503	1,738,434	-193,069
050 SPECIAL PROJECTS:GEN GOV ACCTS FUND	7,492,540	9,201,229	8,701,004	8,494,767	-206,237
070 INTERNAL BORROWING FUND	450,443	4,860,293	476,000	527,886	51,886
080 CITYWIDE MAJOR EVENTS	130,113	39,487,785	0	0	31,000
160 OFS-REAL ESTATE MGMNT FUND		22, 231, 122	5,599,484	3,111,972	-2,487,512
233 ENERGY CONSERVATION INVESTMENT	2,730	244,761	402,158	1,807,660	1,405,502
802 CPL OPERATING FUND	3,101,630	3,343,080	3,710,204	5,826,868	2,116,664
Total Spending by Uni	12,898,796	59,161,927	20,820,353	21,507,587	687,234
Spending By Major Object					
SALARIES	1,411,908	6,013,720	2,653,417	2,671,677	18,260
SERVICES	758,810	7,048,285	1,379,832	2,149,813	769,981
MATERIALS AND SUPPLIES	17,938	5,519,583	554,442	732,698	178,256
EMPLOYER FRINGE BENEFITS	450,092	751,763	822,192	890,178	67,986
MISC TRANSFER CONTINGENCY ETC	9,122,350	36,602,814	13,165,577	11,992,090	-1,173,487
DEBT	425,443	335,293	713,664	1,056,064	342,400
STREET SEWER BRIDGE ETC IMPROVEMENT	712,254	136,223	1,400,000	1,750,000	350,000
EQUIPMENT LAND AND BUILDINGS	·	2,754,247	131,229	265,067	133,838
Total Spending by Object	10 000 506	FO 161 00F		·······	
Percent Change from Previous Year	12,898,796	59,161,927	20,820,353	21,507,587	687,234
· ·		358.7%	-64.8%	3.3%	
Financing By Major Object GENERAL FUND	1,851,453	2,024,779	1,931,503	1,738,434	-193,069
SPECIAL FUND					
TAXES	2,032,612	1,972,179	1,807,000	1,807,000	
LICENSES AND PERMITS			15,000	10,000	-5,000
INTERGOVERNMENTAL REVENUE		39,300,973	15,000	1,440,100	1,425,100
FEES, SALES AND SERVICES	4,989,338	6,773,042	6,715,863	6,694,674	-21,189
ENTERPRISE AND UTILITY REVENUES					
MISCELLANEOUS REVENUE	4,632,603	6,167,537	9,265,605	8,927,357	-338,248
TRANSFERS	17,735	427,668	676,453	722,387	45,934
FUND BALANCES			393,929	167,635	-226,294
Total Financing by Object	13,523,741	56,666,178	20,820,353	21,507,587	687,234
Percent Change from Previous Year		319.0%	-63.3%	3.3%	

Mayor's Proposed Budget

Fund: 001 GENERAL FUND

Fund Manager: LORI J LEE

Department: 03 EXECUTIVE ADMINISTRATION
Division: 0303 OFFICE OF FINANCIAL SERVICES

Division Manager: MARGARET M KELLY

Division Mission:

THE MISSION OF THE OFFICE IS TO MANAGE THE CITY'S FINANCIAL RESOURCES AND ASSETS TO ENSURE TAXPAYERS' CONFIDENCE, THE ORGANIZATION'S EFFECTIVENESS AND THE CITY'S FISCAL INTEGRITY.

		5	pending Am	ount			Pers	sonnel l	TE/Am	ount (salary	+Allowa	nce+Negotia	ated Inc	rease)
	2007 2nd Prior	2008 Last Year	2009 Adopted	_	2010 Proposed		2007 Autho	2008 rized		2009 lopted		2010 Proposed		nge from 2009
	Exp. & Enc.	Exp. & Enc.		Amount	Change/Pe	ercent	FT	Έ	FTE/	Amount	FTE	/Amount	FTE/	/Amount
by Type of Expenditure														
SALARIES	1,039,196	1,130,025	1,110,415	1,129,941	19,526	1.8%								
SERVICES	467,159	495,612	199,084	205,557	6,473	3.3%								
MATERIALS AND SUPPLIES	16,442	10,795	25,192	25,948	756	3.0%								
EMPLOYER FRINGE BENEFITS	328,576	388,005	345,604	376,488	30,884	8.9%								
MISC TRANSFER CONTINGENCY ETC DEBT	80	343	251,208	500	-250,708	-99.8%								
STREET SEWER BRIDGE ETC IMPROVEMENT														
EQUIPMENT LAND AND BUILDINGS				0										
Division Total	1,851,453	3 2,024,779	1,931,503	1,738,434	-193,069	-10.0%								
by Activity														
00110 FINANCIAL SERVICES	1,378,606	1,536,501	1,791,503	1,598,434	-193,069	-10.8%	15.8	15.8	18.0	1,110,415	15.8	1,129,941	-2.2	19,526
00125 GASB 34 IMPLEMENTATION	16,472	6,125												
00130 PURCHASING SERVICES CITY	390,169	410,168												
00135 VENDOR OUTREACH PROGRAM	66,206	71,986					0.8	0.8						
00140 REAL ESTATE SERVICES			140,000	140,000										
Division Total	1,851,453	3 2,024,779	1,931,503	1,738,434	-193,069	-10.0%	16.6	16.6	18.0	1,110,415	15.8	1,129,941	-2.2	19,526
Percent Change from Previous Year	,	9.4%	-4.6%					0.0%	8.4%				12.2%	1.8%

Mayor's Proposed Budget

Fund: 050 SPECIAL PROJECTS:GEN GOV ACCTS FUND

Department: 0303 OFFICE OF FINANCIAL SERVICES

Fund Manager: LORI J LEE
Department Director: MARGARET M KELLY

Fund Purpose:

TO ENABLE STAFF TO UNDERTAKE SPECIAL PROJECTS, ACTIVITIES AND STUDIES, OR EXECUTE GRANTS BENEFICIAL TO THE CITY AND THE ORGANIZATION. SPECIFICALLY, FOR THE NEXT BUDGET YEAR, TO PROVIDE FOR: 1) THE DISTRIBUTION OF THE HOTEL MOTEL TAX, 2) THE MAYOR'S SPECIAL EVENTS AND THE WINTER CARNIVAL DINNER, 3) THE ENFORCEMENT OF LOCAL AND FEDERAL EQUAL EMPLOYMENT OPPORTUNITY LAWS, 4) THE CITY'S "PREJUDICE ISN'T WELCOME" STRATEGY, 5) PROCESSING THE RECOVERY OF CENTRAL OVER HEAD COSTS FROM THE CITY'S SPECIAL FUNDS, 6) ASSESSING THE CDBG GRANT FOR ACCOUNTING SERVICES, 7) CASH MANAGEMENT SERVICE AND REPORTING, AND 8) THE ADMINISTRATION OF EMPLOYEE FLEXIBLE SPENDING ACCOUNTS.

			Spending	Amount			Pers	onnel F	TE/Amo	unt (salar	y+Allowa	nce+Negotia	ted Inc	rease)
	2007 2nd Prior	2008 Last Year	2009 Adopted	Mayo	2010 r's Proposed	ı	2007 Author	2008 ized		009 opted		2010 s Proposed		ge from 009
	Exp. & Enc.	Exp. & Enc.	-	Amount	Change/	Percent	FTE	•	FTE//	Amount	FTE	/Amount	FTE//	Amount
by Type of Expenditure														
SALARIES	286,647	317,013	314,098	372,823	58,725	18.7%								
SERVICES	270,526	278,034	349,342	339,395	-9,947	-2.8%								
MATERIALS AND SUPPLIES	1,496	13,672	72,637	55,137	-17,500	-24.1%								
EMPLOYER FRINGE BENEFITS	93,037	104,262	99,139	124,218	25,079	25.3%								
MISC TRANSFER CONTINGENCY ETC DEBT	6,840,834	8,488,248	7,853,505	7,590,911	-262,594	-3.3%								
STREET SEWER BRIDGE ETC IMPROVEMEN														
EQUIPMENT LAND AND BUILDINGS			12,283	12,283										
Spending Total	7,492,540	9,201,229	8,701,004	8,494,767	-206,237	-2.4%								
by Activity														
30101GOVERNMENT RESPONSIVENESS PROGRAM	90,000	24,497	483,781	138,687	-345,094	-71.3%								
30108PROMOTE ST PAUL: CITY FNDG LEVERAGE	1,847,076	1,878,295	1,807,000	1,807,000										
30116CDBG ACCOUNTING SERVICE	17,735	18,887	19,299	54,939	35,640	184.7%	0.3	0.3	0.3	14,660	0.6	41,200	0.3	26,540
30117CENTRAL SERVICE COST	5,015,283	6,728,578	5,800,193	5,909,415	109,222	1.9%	1.1	1.1	1.1	92,901	1.8	132,309	0.7	39,408
30120TREASURY SPECIAL FISCAL SERVICES	522,446	550,971	590,731	584,726	-6,005	-1.0%	4.4	4.4	3.8	206,537	3.7	199,314	-0.1	-7,223
Fund Total	7,492,540	9,201,229	8,701,004	8,494,767	-206,237	-2.4%	5.8	5.8	5.2	314,098	6.1	372,823	0.9	58,725
Percent Change from Previous Year		22.8%	-5.4%					0.0%	-10.3%				17.3%	18.7%

Mayor's Proposed Budget

Fund: 070 INTERNAL BORROWING FUND
Department: 0303 OFFICE OF FINANCIAL SERVICES

Fund Manager: LORI J LEE
Department Director: MARGARET M KELLY

Fund Purpose:

TO MAKE INTERNAL LOANS TO OTHER DEPARTMENTS FOR CITY PROJECTS.

-			Spending A	Amount			Personnel F	TE/Amount (sala	ry+Allowance+Negotia	ated Increase)
	2007 2nd Prior	2008 Last Year	2009 Adopted		2010 's Proposed		2007 2008 Authorized	2009 Adopted	2010 Mayor's Proposed	Change from 2009
	Exp. & Enc.	Exp. & Enc.		Amount	Change/l	Percent	FTE	FTE/Amount	FTE/Amount	FTE/Amount
by Type of Expenditure										
SALARIES SERVICES										
MATERIALS AND SUPPLIES										
EMPLOYER FRINGE BENEFITS										
MISC TRANSFER CONTINGENCY ETC	25,000	4,525,000	25,000	25,000						
DEBT	425,443	335,293	451,000	502,886	51,886	11.5%				
STREET SEWER BRIDGE ETC IMPROVEMEN										
EQUIPMENT LAND AND BUILDINGS										
Spending Total	450,443	4,860,293	476,000	527,886	51,886	10.9%				
by Activity										
10300DISTRICT ENERGY ASSET CONVERSION	252,106	183,351	266,000	266,000						
10301UPPER LANDING INTERFUND LOAN	102,610	102,019	120,000	110,258	-9,742	-8.1%				
10303WEST MIDWAY LOAN	95,727	74,923	90,000	90,000						
10304FIRE STATION 1/10 HQ LOAN		3,000,000								
10305DSI LEASE NOTE		1,500,000		61,628	61,628					
Fund Total	450,443	4,860,293	476,000	527,886	51,886	10.9%				0.0
Percent Change from Previous Year	<u> </u>	979.0%	-90.2%							

Mayor's Proposed Budget

Fund: 160 OFS-REAL ESTATE MGMNT FUND
Department: 0303 OFFICE OF FINANCIAL SERVICES

Fund Manager: **DAVID H NELSON**Department Director: **MARGARET M KELLY**

Fund Purpose:

THE PURPOSE OF THIS FUND IS TO MANAGE THE CITY'S REAL ESTATE NEEDS WHICH INCLUDE ACQUIRING, DISPOSING AND LEASING CITY REAL PROPERTY, IMPROVEMENTS, PROCESSING PUBLIC IMPROVEMENT ASSESSMENTS AND ANNUAL OPERATION AND MAINTENANCE SERVICE CHARGES, MANAGING FINANCE AND MANAGEMENT SERVICES DEPARTMENT'S REAL ESTATE HOLDINGS, AND MANAGING THE CENTRAL ENERGY AND FACILITY MANAGEMENT PROGRAM. THIS FUND ALSO MANAGES CITY HALL ANNEX AS A SELF-SUSTAINING OPERATION FOR THE CITY OF SAINT PAUL.

			Spending .	Amount			Personnel F	TE/Am	ount (salary-	Allowar	nce+Negotia	ted Inc	rease)
	2007 2nd Prior	2008 Last Year	2009 Adopted	May	2010 or's Propose	d	2007 2008 Authorized		2009 lopted		010 Proposed		ige from 2009
	Exp. & Enc.	Exp. & Enc.		Amount	t Change	/Percent	FTE	FTE	/Amount	FTE/	Amount	FTE/	Amount
by Type of Expenditure													
SALARIES			1,034,952	965,008	-69,944	-6.8%							
SERVICES			530,209	523,477	-6,732	-1.3%							
MATERIALS AND SUPPLIES			425,659	415,659	-10,000	-2.3%							
EMPLOYER FRINGE BENEFITS			317,036	321,533	4,497	1.4%							
MISC TRANSFER CONTINGENCY ETC			2,910,018	231,333	-2,678,685	-92.1%							
DEBT			262,664	553,178	290,514	110.6%							
STREET SEWER BRIDGE ETC IMPROVEMEN													
EQUIPMENT LAND AND BUILDINGS			118,946	101,784	-17,162	-14.4%							
Spending Total	0	0	5,599,484	3,111,972	-2,487,512	-44.4%							
by Activity													
11040DESIGN GROUP			474,678	390,344	-84,334	-17.8%		4.5	287,062	3.0	214,314	-1.5	-72,748
11050CITY HALL ANNEX - OPERATING			4,126,530	1,737,795	-2,388,735	-57.9%		3.5	202,222	3.5	210,452		8,230
11070REAL ESTATE ADMIN & SERVICE FEES			998,276	983,833	-14,443	-1.4%		8.5	545,668	7.5	540,242	-1.0	-5,426
Fund Total	0	0	5,599,484	3,111,972	-2,487,512	-44.4%		16.5	1,034,952	14.0	965,008	-2.5	-69,944
Percent Change from Previous Year		0.0%	0.0%								-1	5.2%	-6.8%

Mayor's Proposed Budget

Fund: 233 ENERGY CONSERVATION INVESTMENT
Department: 0303 OFFICE OF FINANCIAL SERVICES

Fund Manager: JAMES A GIEBEL
Department Director: MARGARET M KELLY

Fund Purpose:

This fund will be used to recommission City buildings to reduce overall operating costs.

			Spending	Amount			Personnel F	TE/Amou	ınt (salary	+Allowan	ce+Negotia	ted Incre	ase)
	2007 2nd Prior	2008 Last Year	2009 Adopted	Mayo	2010 or's Propose	ed	2007 2008 Authorized	20 Ado			10 Proposed	Change 20	
	Exp. & Enc.	Exp. & Enc.	•	Amount		e/Percent	FTE	FTE/A	mount	FTE/A	Amount	FTE/A	mount
by Type of Expenditure													
SALARIES		64,414	71,141	74,036	2,895	4.1%							
SERVICES	2,730	159,886	280,263	1,054,656	774,393	276.3%							
MATERIALS AND SUPPLIES			27,454	232,454	205,000	746.7%							
EMPLOYER FRINGE BENEFITS		20,461	22,454	24,668	2,214	9.9%							
MISC TRANSFER CONTINGENCY ETC			846	270,846	270,000	31914.9%							
DEBT													
STREET SEWER BRIDGE ETC IMPROVEMEN													
EQUIPMENT LAND AND BUILDINGS				151,000	151,000								
Spending Total	2,730	244,761	402,158	1,807,660	1,405,502	349.5%							
by Activity													
32501ENERGY INITIATIVES/COORDINATION	2,730	244,761	402,158	382,560	-19,598	-4.9%		1.0	71,141	1.0	74,036		2,895
32502ENERGY SMART HOMES PROGRAM				270,000	270,000								
32503MUNICIPAL BUILDINGS				675,000	675,000								
32504LED STREET LIGHTS				230,000	230,000								
32505ELECTRIC VEHICLE CHARGING				151,000	151,000								
STATIONS				00.400	00.400								
32506PUBLIC EDUCATION AND PORTS TRILLION BTU PROGRAM				99,100	99,100								
Fund Total	2,730	244,761	402,158	1,807,660	1,405,502	349.5%		1.0	71,141	1.0	74,036	0.0	2,895
Percent Change from Previous Year		8865.6%	64.3%									0.0%	4.1%

Mayor's Proposed Budget

Fund: 802 CPL OPERATING FUND
Department: 0303 OFFICE OF FINANCIAL SERVICES

Fund Manager: DAVID A REIDELL
Department Director: MARGARET M KELLY

Fund Purpose:

TO RECORD ASSESSMENTS FOR IMPROVEMENTS SUCH AS SIDEWALKS, STREETS, TREES, AND SUMMARY ABATEMENTS. TRANSFERS ARE THEN MADE TO THE INDIVIDUAL PROJECTS WHERE THE EXPENDITURES ARE INCURRED. THE FUND BALANCE IS DEDICATED FOR THE PAYMENT OF ASSESSMENT OBLIGATIONS.

		Spending Amount Personnel FTE/Amount (salary+Allo									+Allowa	nce+Negotia	ted Incre	ease)
	2007 2nd Prior	2008 Last Year	2009 Adopted	Mayo	2010 or's Proposed	<u> </u>	2007 Author		Add	009 opted		010 Proposed	Chang 20	
	Exp. & Enc.	Exp. & Enc.		Amount	Change/	Percent	FT	E	FTE/A	Mount	FTE/	Amount	FTE/A	mount
by Type of Expenditure														
SALARIES	86,066	94,669	122,811	129,869	7,058	5.7%								
SERVICES	18,395	21,923	20,934	26,728	5,794	27.7%								
MATERIALS AND SUPPLIES			3,500	3,500										
EMPLOYER FRINGE BENEFITS	28,479	31,733	37,959	43,271	5,312	14.0%								
MISC TRANSFER CONTINGENCY ETC DEBT	2,256,436	3,058,531	2,125,000	3,873,500	1,748,500	82.3%								
STREET SEWER BRIDGE ETC IMPROVEMEN EQUIPMENT LAND AND BUILDINGS	712,254	136,223	1,400,000	1,750,000	350,000	25.0%								
Spending Total	3,101,630	3,343,080	3,710,204	5,826,868	2,116,664	57.0%								
by Activity														
60002CPL OPERATING	3,101,630	3,343,080	3,710,204	5,826,868	2,116,664	57.0%	1.8	1.8	2.0	122,811	2.0	129,869		7,058
Fund Total	3,101,630	3,343,080	3,710,204	5,826,868	2,116,664	57.0%	1.8	1.8	2.0	122,811	2.0	129,869	0.0	7,058
Percent Change from Previous Year		7.8%	11.0%					0.0%	11.1%				0.0%	5.7%

		Spendir	ng Amount		Person	nne	el FTE/Amo	unt (salar	y+allowance+N	legotiated	Increase)
	2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	<u>2010</u> Mayor	<u>2007</u> Add F		<u>2008</u> ed		<u>09</u> pted mount	20 May FTE/A	
Report Total	13,691,824	61,299,740	23,895,613	23,605,184	11.4	4	11.2	27.7	1,927,574	25.1	1,850,869

Financing Reports

Financing by Major Object Code

Department: 03030FFICE OF FINANCIAL SERVICES

GENERAL FUND

			2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009 Adopted
4057	GARNISHMENT		825	735	700	700	
4349	INTERVIEWS			100			
4399	SERVICES N.O.C.		2,163	2,016	2,750	2,750	
FEE	ES, SALES AND SERVICES		2,988	2,851	3,450	3,450	0
6602	INTEREST ON INVESTMENTS						
6831	COMMISSIONS - TELEPHONE		1,394				
6839	COMMISSIONS - N.O.C.		27,766	27,592	41,352	41,352	
6917	REFUNDS - OVERPAYMENTS		527	4,101			
6999	OTHER MISCELLANEOUS REVENUE N.O.C.			201,897			
MIS	CELLANEOUS REVENUE		29,687	233,590	41,352	41,352	0
7302	TRANSFER FROM ENTERPRISE FUND						
7303	TRANSFER FROM INTERNAL SERVICE FUND		25,000	25,000	25,000	25,000	
7304	TRANSFER FROM DEBT SERVICE FUND						
7306	TRANSFER FROM CAP PROJ FUND-OTHER						
TRA	ANSFERS		25,000	25,000	25,000	25,000	0
		Fund Total	57,675	261,441	69,802	69,802	0

Financing by Major Object Code

Department: 03030FFICE OF FINANCIAL SERVICES

SPECIAL FUNDS

		2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009 Adopted
1035	EXCESS TAX INCREMENTS					
1401	HOTEL AND MOTEL	2,032,612	1,972,179	1,807,000	1,807,000	
TA	KES	2,032,612	1,972,179	1,807,000	1,807,000	0
2833	VACATION - STREETS AND ALLEYS			15,000	10,000	-5,000
LIC	ENSES AND PERMITS	0	0	15,000	10,000	-5,000
3099	OTHER FED DIRECT GRANTS-IN-AID		39,300,973		1,425,100	1,425,100
3490	OTHER STATE AIDS			15,000	15,000	
INT	ERGOVERNMENTAL REVENUE	0	39,300,973	15,000	1,440,100	1,425,100
4073	PETITIONS TO VACATE STREETS, ALLEYS					
4301	NORMAL ACTIVITY SERVICES			775,670	704,481	-71,189
4351	INDIRECT COST RECOV-FEDERAL GRANTS				30,000	30,000
4357	INDIRECT COST - N.O.C.	4,989,338	6,773,042	5,800,193	5,820,193	20,000
4399	SERVICES N.O.C.			140,000	140,000	
FE	ES, SALES AND SERVICES	4,989,338	6,773,042	6,715,863	6,694,674	-21,189
6001	CURRENT YEAR	2,582,247	2,795,006	2,511,204	4,051,868	1,540,664
6002	1ST YEAR DELINQUENT	84,313	164,674	75,000	135,000	60,000
6003	2ND YEAR DELINQUENT	14,218	40,336	15,000	30,000	15,000
6004	3RD YEAR DELINQUENT	6,028	11,879	9,000	10,000	1,000
6005	4TH YEAR DELINQUENT	4,721	2,293	3,500	5,000	1,500
6006	5TH YEAR AND PRIOR	10,174	11,683	6,500	10,000	3,500
6007	PENALTIES & INT. P. I. R. ASSETS	59,159	91,511	40,000	85,000	45,000
6008	TAX EXEMPT PROPERTIES	22,979	181,629	50,000	100,000	50,000
6009	TAX FORFEITED PROPERTIES		40,839		50,000	50,000
6010	PREPAID ASSESSMENTS	703,776	1,525,671	1,000,000	1,350,000	350,000
6602	INTEREST ON INVESTMENTS	469,584	689,786	450,000	450,000	
6604	INTEREST ON ADVANCE OR LOAN	675,404	585,992	386,000	437,886	51,886
6801	RENTS			1,687,113	1,737,795	50,682
6900	OTHER MISCELLANEOUS REVENUE			37,500	15,020	-22,480

Financing by Major Object Code

Department: 03030FFICE OF FINANCIAL SERVICES

SPECIAL FUNDS

			2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009 Adopted
6901	CASH OVER OR SHORT			8			
6905	CONTRIB. & DONATIONS - OUTSIDE			26,230	20,000	20,000	
6914	REFUNDS - JURY DUTY PAY						
6922	REPAYMENT OF ADVANCE OR LOAN						
6928	RECOVERABLE ADVANCE FR GENERAL FUND				2,974,788	439,788	-2,535,000
MIS	CELLANEOUS REVENUE	_	4,632,603	6,167,537	9,265,605	8,927,357	-338,248
7199	TRANSFER F/COMM DEVEL BLK GR/ENT		17,735	18,887	19,299	54,939	35,640
7299	TRANSFER FROM GENERAL FUND			408,781	73,282	81,585	8,303
7301	TRANSFER FROM SEWER REPAIR FUND						
7302	TRANSFER FROM ENTERPRISE FUND				205,433	140,063	-65,370
7304	TRANSFER FROM DEBT SERVICE FUND						
7305	TRANSFER FROM SPECIAL REVENUE FUND				218,439	225,800	7,361
7306	TRANSFER FROM CAP PROJ FUND-OTHER				160,000	220,000	60,000
7307	TRANSFER FROM TRUST FUND						
TRA	ANSFERS		17,735	427,668	676,453	722,387	45,934
9830	USE OF FUND BALANCE				589,512	267,635	-321,877
9831	CONTRIBUTION TO FUND BALANCE				-135,000	-100,000	35,000
9925	USE OF NET ASSETS						
9926	CONTRIBUTION TO NET ASSETS				-60,583		60,583
FUI	ND BALANCES		0	0	393,929	167,635	-226,294
		Fund Total	11,672,288	54,641,399	18,888,850	19,769,153	880,303

Fund: **001 GENERAL FUND** Fund Manager: LORI J LEE

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

THE GENERAL FUND RECEIVES THE VAST MAJORITY OF ITS REVENUE FROM PROPERTY TAXES, STATE AIDS AND FRANCHISE FEES.

Department Activity		2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009
0303 OFFICE OF FINANCIAL SERVICES						
00110 FINANCIAL SERVICES		57,675	261,441	69,802	69,802	0
Financing by Major Object	Department Total	57,675	261,441	69,802	69,802	0
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE						0 0 0
FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES		2,988	2,851	3,450	3,450	0
MISCELLANEOUS REVENUE		29,687	233,590	41,352	41,352	0
TRANSFERS FUND BALANCES		25,000	25,000	25,000	25,000	0
	Total Financing by Object	57,675	261,441	69,802	69,802	0

Fund: 050 SPECIAL PROJECTS: GEN GOV ACCTS FUND

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

1) HOTEL MOTEL TAX PROJECTIONS ARE ESTIMATED AT 3% GROWTH OVER THE CURRENT YEAR (30108). 2) PRIVATE CONTRIBUTIONS ARE USED TO SUPPORT THE CHILDREN'S HOLIDAY PARTY, WINTER CARNIVAL DINNER AND OTHER EVENTS (AT NO COST TO THE GENERAL FUND) (30113). 3) FEDERAL GRANTS AND CORPORATE DONATIONS SUPPORT THE CAPITAL CITY EDUCATION INITIATIVE (30114). 4) "CENTRAL SERVICE" CHARGES ARE PAID BY SPECIAL FUNDS TO COVER THE COSTS OF SERVICES FINANCED BY THE GENERAL FUND. EXAMPLES WOULD BE SUPPORT SERVICES FOR RECRUITING APPLICANTS FOR HIRING, OR CENTRAL ACCOUNTING SERVICES. THESE AMOUNTS, NET OF THE PLAN'S ADMINISTRATIVE COSTS, ARE TRANSFERRED BACK TO THE GENERAL FUND (30117). 5) THE COST OF .3 CLERK TYPIST III FTE WILL BE FINANCED, AS IT HAS BEEN IN THE PAST, WITH CDBG REVENUE, IN LIEU OF CDBG PAYING CENTRAL SERVICE COSTS (30116). 6) THE COST OF INVESTING CASH AND PRODUCING INTEREST EARNINGS IS ASSESSED ON A "BASIS POINT" METHOD ON POSITIVE CASH BALANCES (30120). 7) PROJECTED EEOC GRANT REVENUES SUPPORT THE ENFORCEMENT OF LOCAL AND FEDERAL EQUAL EMPLOYMENT OPPORTUNITY LAWS (30150). 8) UNUSED CONTRIBUTIONS FROM PRIOR YEARS ARE APPLIED AS FUND BALANCE FINANCING TO HELP PAY FOR ADMINISTRATION COSTS OF EMPLOYEE FLEXIBLE SPENDING ACCOUNTS. (30164)

Department Activity	2007 2nd Prior	2008 Last Year	2009 Adopted	2010 Mayor's	Change from
Department Activity	Exp. & Enc.	Exp. & Enc.	·	Proposed	2009
0303 OFFICE OF FINANCIAL SERVICES					
30101 GOVERNMENT RESPONSIVENESS PROGRAM		435,011	483,781	138,687	-345,094
30108 PROMOTE ST PAUL: CITY FNDG LEVERAGE	2,032,612	1,972,179	1,807,000	1,807,000	0
30116 CDBG ACCOUNTING SERVICE	17,735	18,887	19,299	54,939	35,640
30117 CENTRAL SERVICE COST	4,989,338	6,773,042	5,800,193	5,909,415	109,222
30120 TREASURY SPECIAL FISCAL SERVICES	469,584	502,982	590,731	584,726	-6,005
Department Total	7,509,269	9,702,101	8,701,004	8,494,767	-206,237
Financing by Major Object					
TAXES	2,032,612	1,972,179	1,807,000	1,807,000	0
LICENSES AND PERMITS					0
INTERGOVERNMENTAL REVENUE			15,000	15,000	0
FEES, SALES AND SERVICES	4,989,338	6,773,042	5,800,193	5,850,193	50,000
ENTERPRISE AND UTILITY REVENUES					0
MISCELLANEOUS REVENUE	469,584	529,212	470,000	470,000	0
TRANSFERS	17,735	427,668	19,299	84,939	65,640
FUND BALANCES			589,512	267,635	-321,877
Total Financing by Object	7,509,269	9,702,101	8,701,004	8,494,767	-206,237

Fund Manager: LORI J LEE

Fund: 070 INTERNAL BORROWING FUND

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUE IS FROM LOAN REPAYMENTS.

Department Activity	2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009
0303 OFFICE OF FINANCIAL SERVICES					
10300 DISTRICT ENERGY ASSET CONVERSION 10301 UPPER LANDING INTERFUND LOAN 10303 WEST MIDWAY LOAN 10305 DSI LEASE NOTE	502,067 102,610 70,727	434,050 102,019 49,923	266,000 120,000 90,000	266,000 110,258 90,000 61,628	0 -9,742 0 61,628
Department Total Financing by Major Object	675,404	585,992	476,000	527,886	51,886
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES MISCELLANEOUS REVENUE TRANSFERS	675,404	585,992	611,000	627,886	0 0 0 0 0 16,886
FUND BALANCES			-135,000	-100,000	35,000
Total Financing by Object	675,404	585,992	476,000	527,886	51,886

Fund Manager: LORI J LEE

Fund: 160 OFS-REAL ESTATE MGMNT FUND

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

THIS FUND IS FINANCED PRIMARILY THROUGH FEES CHARGED TO OTHER CITY FUNDS FOR SERVICES PERFORMED. EXPENSES FOR THE CITY HALL ANNEX ARE FINANCED BY CHARGING RENT TO OCCUPANTS.

Department Activity		2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009
0303 OFFICE OF FINANCIAL SERVICES						
11040 DESIGN GROUP 11050 CITY HALL ANNEX - OPERATING 11070 REAL ESTATE ADMIN & SERVICE FEES				474,678 4,126,530 998,276	390,344 1,737,795 983,833	-84,334 -2,388,735 -14,443
Financing by Major Object	Department Total	0	0	5,599,484	3,111,972	-2,487,512
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE				15,000	10,000	0 -5,000 0
FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES				915,670	844,481	-71,189 0
MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES				4,187,113 542,284 -60,583	1,737,795 519,696	-2,449,318 -22,588 60,583
	Total Financing by Object	0	0	5,599,484	3,111,972	-2,487,512

Fund Manager: DAVID H NELSON

Fund: 233 ENERGY CONSERVATION INVESTMENT

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

This fund is funded with loans from the Sewer fund at an annual rate of \$250,000 for four years, in addition to rebates from Xcel Energy. These loans will be paid back to the Sewer Fund over an identified repayment period.

Department	Activity	2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009
0303 OFFIC	E OF FINANCIAL SERVICES					
32501 32502 32503 32504 32505 32506	ENERGY INITIATIVES/COORDINATION ENERGY SMART HOMES PROGRAM MUNICIPAL BUILDINGS LED STREET LIGHTS ELECTRIC VEHICLE CHARGING STATIONS PUBLIC EDUCATION AND PORTS TRILLION BTU PROGRAM			402,158	382,560 270,000 675,000 230,000 151,000 99,100	-19,598 270,000 675,000 230,000 151,000 99,100
	Department Total	0	0	402,158	1,807,660	1,405,502
<u>Financin</u>	g by Major Object					
INTERGO FEES, SA ENTERP MISCELL TRANSF				287,288 114,870	1,425,100 264,808 117,752	0 0 1,425,100 0 0 -22,480 2,882
FUND BA	ALANCES					0
	Total Financing by Object	0	0	402,158	1,807,660	1,405,502

Fund Manager: JAMES A GIEBEL

Fund: **802 CPL OPERATING FUND** Fund Manager: DAVID A REIDELL

Assumptions for Major Revenue Sources and Explanation for Significant Financing Changes:

REVENUES ARE FROM PAYMENTS FOR ASSESSMENT-FINANCED CAPITAL PROJECTS.

Department Activity		2007 2nd Prior Exp. & Enc.	2008 Last Year Exp. & Enc.	2009 Adopted	2010 Mayor's Proposed	Change from 2009
0303 OFFICE OF FINANCIAL SERVICES						
60002 CPL OPERATING		3,487,615	4,865,521	3,710,204	5,826,868	2,116,664
Financing by Major Object	Department Total	3,487,615	4,865,521	3,710,204	5,826,868	2,116,664
TAXES LICENSES AND PERMITS INTERGOVERNMENTAL REVENUE FEES, SALES AND SERVICES ENTERPRISE AND UTILITY REVENUES MISCELLANEOUS REVENUE TRANSFERS FUND BALANCES		3,487,615	4,865,521	3,710,204	5,826,868	0 0 0 0 0 0 2,116,664 0
	Total Financing by Object	3,487,615	4,865,521	3,710,204	5,826,868	2,116,664

Personnel Reports

City of Saint Paul Personnel Summary by Fund, Department, Division and Activity

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GENERAL FUND

Department Division Activity		2007 Adopted FTE	2008 Adopted FTE	2009 Adopted FTE	2010 Mayor's Proposed FTE	Change from 2009 Adopted
0303 OFFICE OF FINANCIAL SERVICES 0303 OFFICE OF FINANCIAL SERVICES						
00110 FINANCIAL SERVICES		15.8	15.8	18.0	15.8	-2.2
00135 VENDOR OUTREACH PROGRAM	1	0.8	0.8			0.0
	Division Total	16.6	16.6	18.0	15.8	-2.2
	Department Total	16.6	16.6	18.0	15.8	-2.2

City of Saint Paul Personnel Summary by Fund, Department, Division and Activity

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SPECIAL FUNDS

Department				2007	2008	2009	2010	Change from
Division	Activity	,		Adopted FTE	Adopted FTE	Adopted FTE	Mayor's Proposed FTE	2009 Adopted
0303 OFF	ICE OF	FINANCIAL SERVICES						
0303 OFFI	CE OF FIN	NANCIAL SERVICES						
	11040	DESIGN GROUP				4.5	3.0	-1.5
	11050	CITY HALL ANNEX - OPERATING				3.5	3.5	0.0
	11070	REAL ESTATE ADMIN & SERVICE F	EES			8.5	7.5	-1.0
	30116	CDBG ACCOUNTING SERVICE		0.3	0.3	0.3	0.6	0.3
	30117	CENTRAL SERVICE COST		1.1	1.1	1.1	1.8	0.7
	30120	TREASURY SPECIAL FISCAL SERV	/ICES	4.4	4.4	3.8	3.7	-0.1
	32501	ENERGY INITIATIVES/COORDINAT	ION		1.0	1.0	1.0	0.0
	60002	CPL OPERATING		1.8	1.8	2.0	2.0	0.0
			Division Total	7.6	8.6	24.7	23.1	-1.6
			Department Total	7.6	8.6	24.7	23.1	-1.6